

Good morning, Los Medanos College!

Welcome to Opening Day, 2024. I'm Pamela Ralston, and I am honored to serve as President of this outstanding college. To those of you who are joining us for your first Opening Day, we're thrilled to have you here. Later in the program, we will be introducing the nine new full-time faculty. We'll also recognize new classified professionals and managers who have joined the college since January.

Welcome to those of you who worked through summer, teaching classes, supporting student enrollment, repairing and sorting out the college to be as welcoming and hospitable as possible. I hope you were able to take some time off during the past few months. For those of you returning after a long break, I hope you had some well-deserved rest and are rejuvenated for a successful fall term.



I hope you've had a chance to see the new art installation, Stairitory, in front of the Student Services Center. Borne out of a class assignment in Eric Sanchez's Color Theory course, student artist Anna Capperauld worked with a design team that included Ileanna Garcia, Abby Guardian, Viren Ace Cecilio and Jonelle Cabale to create the powerful image of "Love Your Journey." Eric Sanchez led the installation team of Brandy Rasmussen Ileana Garcia, Blake Amis, Sara Maza Sevilla and Cesar Reves through several too-warm days to bring the image to life with the goal of underscoring the importance of students' journeys, not just "the courses we take, the final grades, nor the degrees and certificates we walk away with. It is the journey and perseverance that defines our character of who we are and who we strive to be. We want to appreciate all of the efforts our students and employees puts forth to build a better community for the future." Please join me in showing Anna and all of the students our appreciation, as well as Eric Sanchez, Cesar Reves, VP Carlos Montoya and Grounds Guru

Steve Valencia for their efforts to bring student dreams to life.



Over the course of Flex Week, we've been working to enroll, re-enroll, and guide students into fall courses. We've been involved in professional development to help us become better in the classroom, in the services we provide, and in offering the best educational environment for all students. Thank you for being here in person to kick off our fiftieth anniversary and the beginning of what promises to be an amazing year.

As we start the semester, it's important to remind ourselves about good health protocols. Summer has brought an uptick in COVID-19 cases. We are making masks and hand sanitizer readily available for classrooms and offices. Please, take time to look after your own health, and if you're not up to date on a vaccine booster, please think about checking that off your to do list. This is a collective commitment as we see this virus enter an endemic stage.

I hope you were able to spend time reconnecting with colleagues and enjoying the breakfast refreshments. Let's thank the folks who have made today's meeting possible—President's Office Event Maven, Jennifer Adams, and Facilities Anthony Olgin and his team, and the IT team (Rashaad McAlpin, Kenny Purizaga-Orejuela, Alex Suico, Owen Casebeer, Jim Kolthoff, Rod Raumer, Danny Gong, and Carl Chiu). Let's also thank the people who will be here after we break for the rest of our workday. Custodial, facilities and grounds, and IT staff play integral roles in helping us serve students and our community.

During the Fall All-College Meeting, we will reflect on successes of the past year. We will recognize our colleagues who have reached milestones in their years of service within the District and at Los Medanos College. And we will honor people who stepped into new roles and those who join us for the first time. We will also highlight important areas where we will focus our efforts..

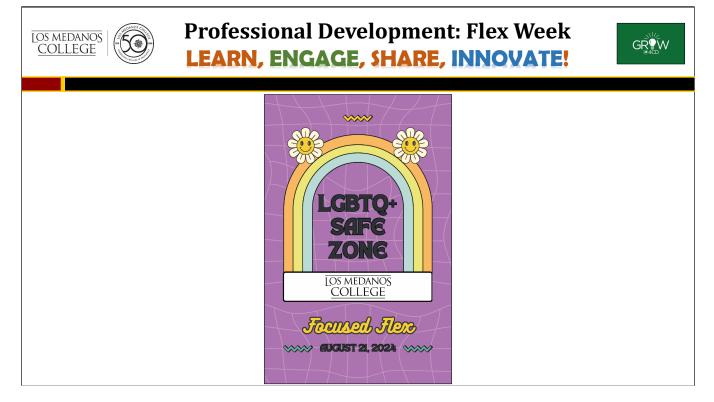


Now, let's acknowledge the strength of our constituent groups and their leadership. We are fortunate to have such a solid team in place:

- Armon Gonzalez, LMCAS President
- Adrianna Simone and Louie Giambattista, Academic Senate Co-Presidents
- BethAnn Stone, Classified Senate President
- Marci Lapriore, United Faculty Vice President
- and THE Sandra Mills, Local One Vice President.



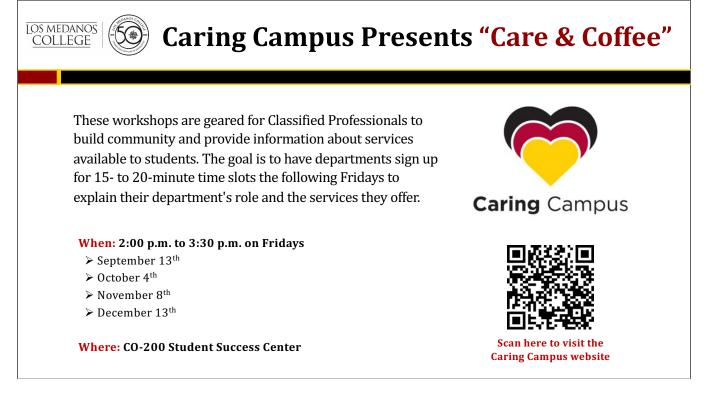
There's a lot happening here at LMC. Our collective efforts to be our best selves for students is clearly present in so many efforts. This week's flex Calendar makes that clear. I'd like to acknowledge everyone who worked on planning our Flex activities, presented workshops, and who participated in sessions this week. Your efforts are appreciated.



This year's Focused Flex session was LGBTQ+ Safe Zone **Training @LMC.** The session provided participants with knowledge and practical tools to be effective allies to students in the classroom and across campus. This includes education about the history and diversity of the LGBTQ+ community, providing educational and campus resources such as counseling services, student clubs, community organizations, and ways to report incidents of discrimination or harassment. As a member of the LGBTQ+ community, I want to add my personal appreciation for this learning opportunity. And I was really excited to see so many sessions dedicated to creating an engaging and welcoming community for our students and staff. We look forward to the next sessions in the "A Long" Talk": Critical Conversations on how to be an Active Anti-**Racist @LMC: series.**



These sessions and more help us prepare for an engaged, thoughtful, and brave academic year. Lawrence Punsalang and Irene Sukhu are leading the way with the Caring Campus Campaign.



And they're taking it up a notch this year by adding workshops for classified professionals to share about services available for students while coming together in community and making connections, and, they'll have coffee and snacks.



Caring Campus Academy (CCA)

The Caring Campus Academy (CCA) ensures that all Classified Professionals understand the importance of fostering a sense of belonging for students AND understand the ways in which they can help to foster this sense of belonging.

There will be five 1- to 1.5-hour virtual sessions over the course of the Fall semester. Sessions will start in September.



More information to come!

We've committed to expanding the leadership and engagement opportunities with Caring Campus, and classified professionals who are interested can attend the academy. Irene and Lawrence will be sharing more information soon.



For your countless contributions to our campus community, stellar support for our students, and years of dedicated service to our District and LMC...

THANK YOU

and

CONGRATULATIONS!!!

That's the kind of servingness reinforces how special Los Medanos College is. Let's move on now to recognize the service of members of our college community.



Service Awards – 10 Years

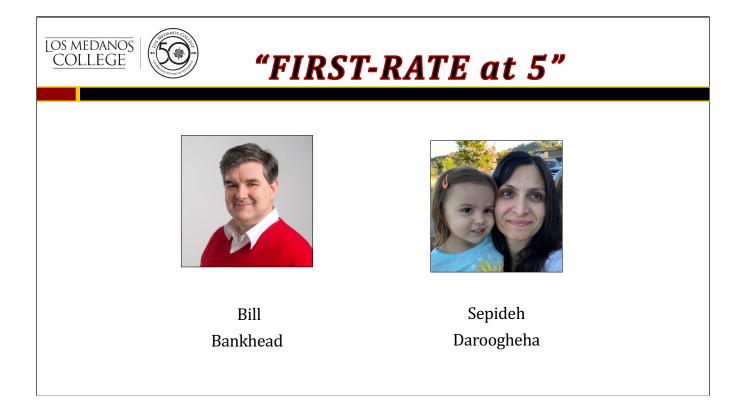
Bill Bankhead * Sepideh Daroogheha

Nicholas Diaz-Galarza * Nidia Gonzalinajec * Maryanne Hicks

James Madden [∗] Robert Moore [∗] Huong Nguyen

George Olgin ≉ Eva Padilla ≉ Cesar Reyes

Adrianna Simone 🏶 Girlie Sison





"FIRST-RATE at 5"



Nicholas Diaz-Galarza



Nidia Gonzalinajec



Maryanne Hicks



"FIRST-RATE at 5"



James Madden



Robert Moore



Huong Nguyen



"FIRST-RATE at 5"



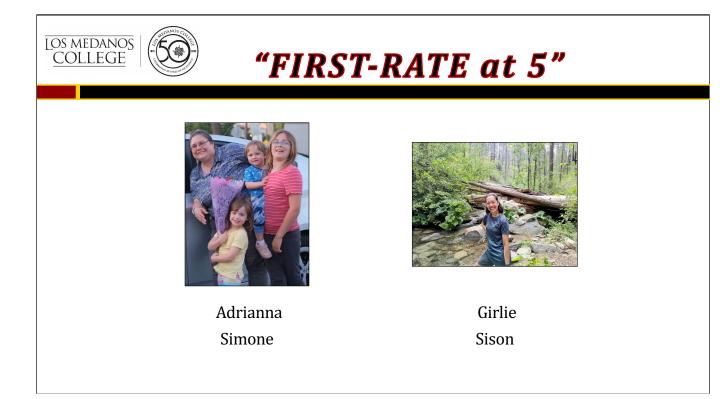
George Olgin



Eva Padilla



Cesar Reyes





Service Awards – 10 Years

Mindy Capes
♣ Tamara Carreon

Robert Delgado * Courtney Diputado * Julio Guerrero-Gonzales

Raymond Kendall * Haydee Lindgren * Chris Long

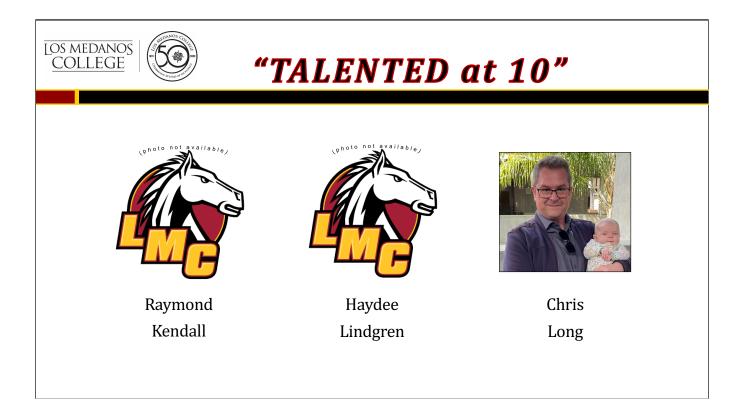
Michelle Mack * Briana McCarthy * Andrew Murphy

Jill Noel ≉ Maria Perrone ≉ Lawrence Punsalang

Melina Rodriguez * Nicole Westbrook











"TALENTED at 10"



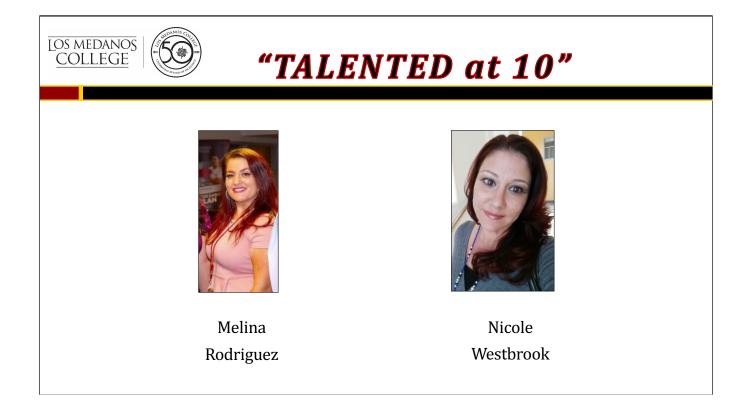
Jill Noel



Maria Perrone



Lawrence Punsalang

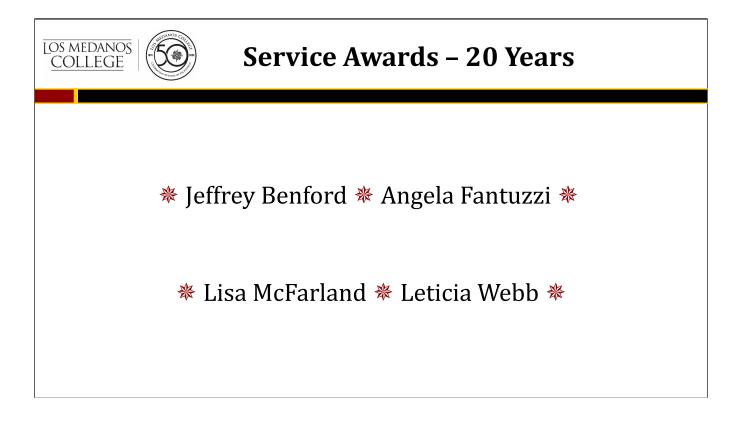














"TERRIFIC at 20"









Jeffrey Benford

Angela Fantuzzi

Lisa McFarland

Leticia Webb

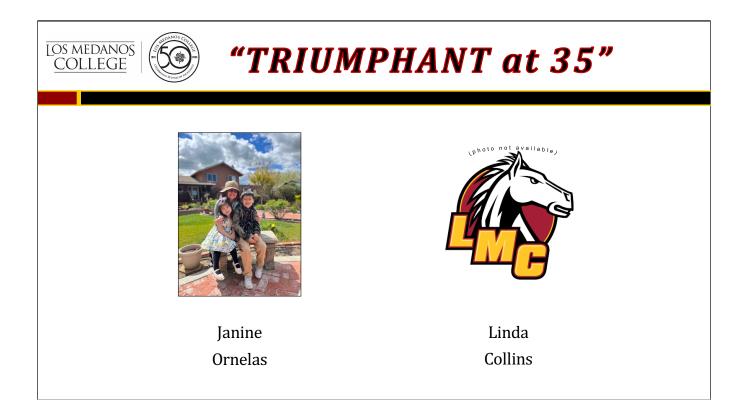


"TOP-NOTCH at 25"



Bob Estrada







Employee Recognitions

To those of you joining our campus community or taking on a new role at the College...

CONGRATULATIONS

and

WELCOME TO THE LMC FAMILY!!!



Interim/Temporary Roles



Rachel Anicetti Dean of Liberal Arts



Robert Delgado Director of Student Life & International Students Program



Interim/Temporary Roles



Michael Simpson Program Coordinator – EOPS/CARE



Sheri Woltz Senior Administrative Assistant – Office of Instruction



New Permanent Roles & Assignments at LMC



Rosa Armendáriz Senior Dean of Diversity, Equity, Inclusion & Belonging



Michael Bransford Lead Maintenance Mechanic



Irma Gregory Senior Administrative Assistant – Office of Student Services



New Permanent Roles & Assignments at LMC



Melissa Inzunza Accountant Analyst



Aprill Nogarr Professor of English



Jinpa Tharchin Fiscal Services Manager







Nicholas Boss Reprographics Technician



Marlan Braggs Custodian II



Jeanette Espinda Financial Aid Assistant I





Nicole Gomes Program Coordinator – NextUp



Brittany Hendrix Custodian II



Rosario Lujano Office Assistant II – Child Study Center





Aracely Martinez Program Assistant – EOPS



Adrian Montemayor Custodian II



Bruce Myers Custodian II





Alan Palmen Disabled Students Programs & Services Assistant



Krishtian Snell Custodian II



Richard Stanfield Program Assistant – Outreach & Welcome Services





Wenchale Story Custodian II



Tuvshindelger Nanzad Science Laboratory Technican



Thomas Wall Grounds Worker II



Newly-Tenured Faculty



Candice Mayo Professor of English



Randi Osburn Professor of Early Childhood Education



Von Wolf Professor of Mathematics



New Full-Time Faculty



Joseph Bahlman Biology Assistant Professor (Brentwood)



Tiffany Baiocchi Biology Assistant Professor (Pittsburg)



Matthew Escajeda Mathematics Assistant Professor



New Full-Time Faculty



Nicholas Gale Automotive Technology Assistant Professor



Phoebe Keesey Counselor (NextUp)



Yollotl Lopez English Assistant Professor (Puente)



New Full-Time Faculty



Alexa Moore Early Childhood Education Assistant Professor



Nicholas Nabas Humanities & Art History Assistant Professor



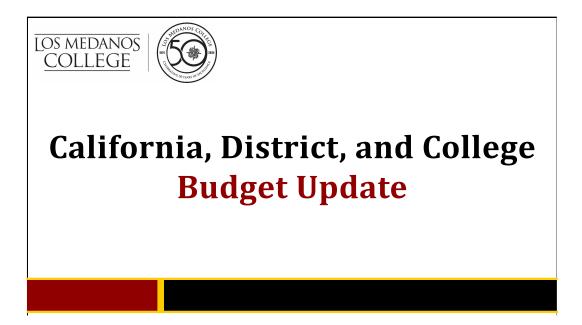
Nico Peck English Assistant Professor (Brentwood)



Thank you for celebrating our colleagues! LMC is built on the good foundations with faculty and staff who have made their careers at our institution, and we are continually inspired by the potential of new colleagues as they start their LMC journeys.

As we start this new semester and this fresh academic year, I hope you have the sense of "back-to-school" that I have—new shoes, sharp pencils, big ideas, and a lot of promise. Hold that feeling close as we contend with ongoing uncertainty about the pace of change, the economy, the political landscape, and the state of higher education. What we do matters, and it matters when budgets are tight, when politics are fierce, and when Covid roars back at us. Your stamina, your grit, and your ability to innovate have helped us navigate dark waters, and I can't wait to see what we can accomplish this year, with a better wind behind us and smoother seas on the horizon.

And what better way to celebrate resilience than helping with Welcome Week? Please connect with Robert Delgado or Lindsay Litowitz to support Student Life's "Welcome Week" activities, and with Letta Greene to sign up for the Welcome Stations or Wayfinding Stations organized by the Student Success Center.



I'd like to bring you up to date regarding the budget situation. This year's budget process at the state level was hampered by late tax returns because of last winter's emergency conditions. By the time the May Revise process occurred, the state's understanding of shortfalls was fully clear. The legislature and Governor worked with advocates to create the friendliest K-14 budget given the challenges revenue receipts and forecast. If you're a budget or policy wonk, you can review the work the state assembly and senate did to reconcile their budgets with the governor's proposed budget, which came together as the 2024 Budget Act that addresses the total state expenditures of \$298 billion.



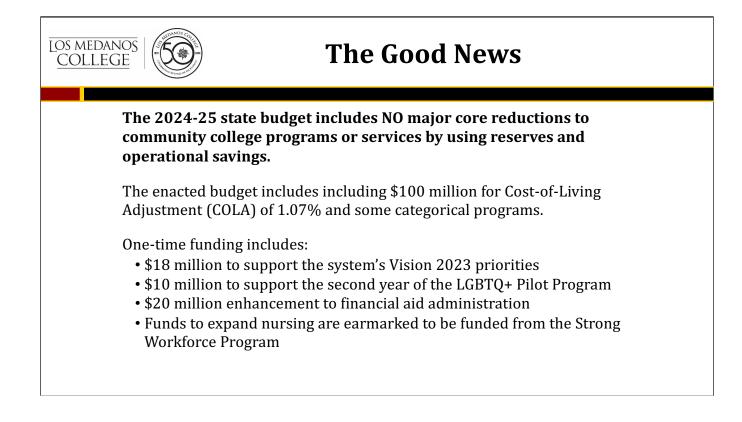
The 2024 California Budget Act

- Provides \$298 billion across the state
- Reflects lower revenues and budget deficits
- Is an overall 4.2% decrease from 2023-24
- Includes multi-year budget deficits: \$45 billion in 2024-25 and \$30 billion in 2025-26
- Targets 10,000 state positions for elimination
- Nearly all state departments, including the California Community College Chancellor's Office operations, reduced by 7.95%

The Budget Act includes an overall 4.2% decrease from 2023-24. This effort to reconcile lower revenues to expenditures created multi-year budget deficits for the State of California:

- \$45 billion in 2024-25
- \$30 billion in 2025-26

Across state agencies, the budget eliminates 10,000 state positions, and includes 7.95% reduction for nearly all state departments including the California Community College Chancellor's Office operations.

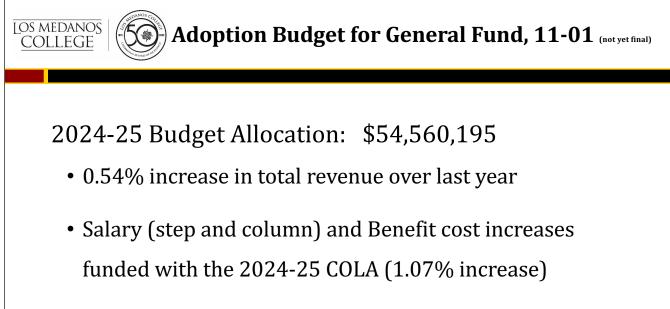


However, the 2024-25 state budget includes **NO** major core reductions to community college programs or services by utilizing reserves and operational savings.

And here in the District and at LMC, our enrollment continues to rebound (more on that in a bit). And, as you know, enrollment is not only our mission, it's also what provides us the revenue we need to run the college and teach our courses.

How Enrollment Drives the Budget							
2023-24 District Target: 28,668 Full-Time Equivalent Students							
Target for LMC :	7,951 (8,051 with Sheriff Academy FTES)						
Actual Total FTES:	6,918 (87% of target)						
LMC FTES:	26.78% of District total						

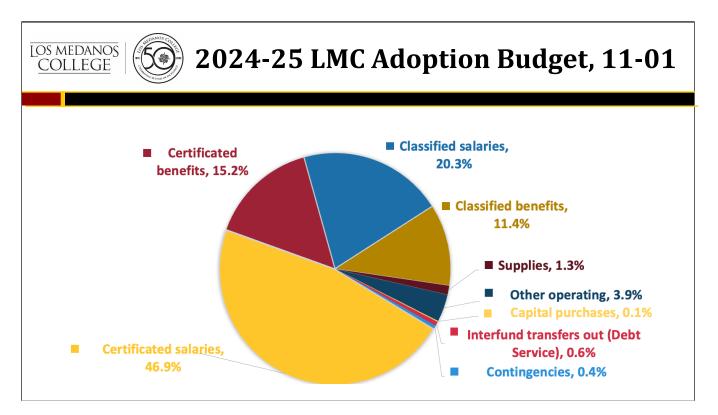
Our District target for enrollment is 28,668 Full-time Equivalent Students. And our target locally remains 7,951 (or 8,051 if we include the students we teach in the Sheriff's Academy). In 2023-2024, we had a total of **6,918** FTES or 87% of target. Our FTES comprises 26.78% of the District's total.



• Adoption Budget structural deficit (- **\$234,967**)

LMC's 2024-25 Budget Allocation is \$54,560,195. That is a .54% increase in total revenue over last year's budget. That budget includes our salary improvements and the increased cost of our benefits, which are financed in part with the very small 1.07% Cost of living increase we were fortunate to receive.

Our draft Adoption Budget currently includes a Structural Deficit of \$234,967.00, which means that we've built a budget that is currently larger than our predicted income. We finance that gap with one-time funds that went unspent from the last year, but we need to continue increase our revenue so that we can use unspent onetime dollars in new ways rather than filling a gap.



Most of our budget is dedicated to Salaries and Benefits, coming to almost 94% of our planned expenditures in the Adoption Budget 2024-25.

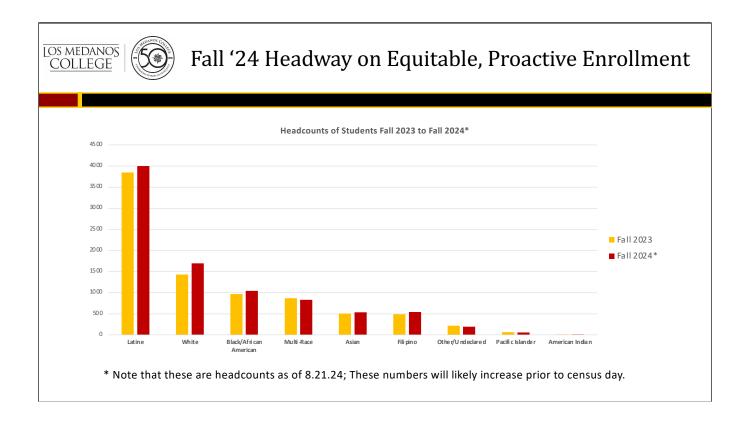
In sum, that's a long-winded explanation to say, the sky isn't falling on our budget, and with continued good work, we can even address that structural deficit by next year.

Now, part of what has helped us stabilize our local and district budgets even in the face of a challenging state budget is our very good work to grow our student enrollment. As we planned last year, we focused on increasing equitable, proactive enrollment, and inclusive academic achievement.

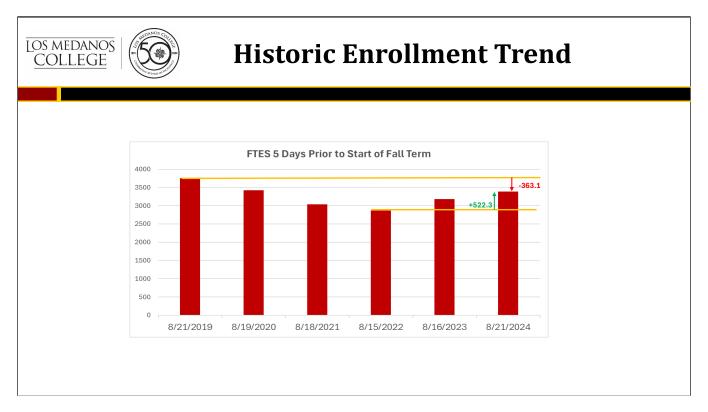


Resident FTES (Credit + Noncredit)					% Change		
Site	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	Since 22-23 (G/F)	Since 19-20 (G/C)
ссс	4,997.32	3,925.93	3,925.95	4,164.74	4,513.65	8.4%	-9.7%
DVC	14,596.45	13,776.77	12,942.59	11,814.48	12,591.38	6.6%	-13.7%
LMC	7,604.27	6,831.59	6,631.65	5,914.04	6,918.46	17.0%	-9.0%
Districtwide	27,198.04	24,534.29	23,500.19	21,893.26	24,023.49	9.7%	-11.7%

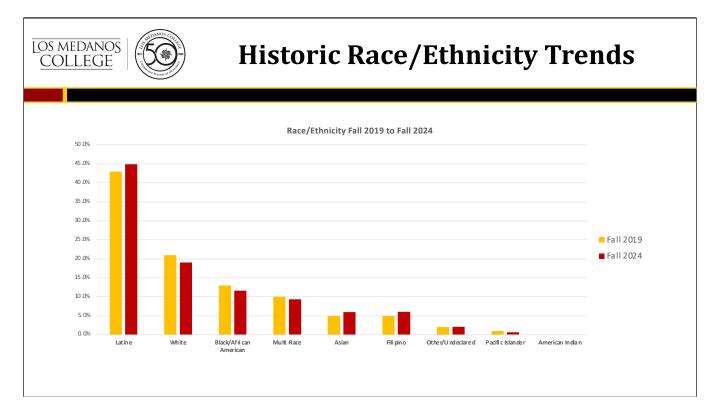
What you can see here in this slide, is our strong improvement year over year. This data comes from the 320 report we submit to the Chancellor's Office and is part of what constitutes our funding. The good news? We were up by 17% last year in contrast to the year before. Now, we were still down from our high in 2019-2020, but you can see that we're coming back and coming back strong.



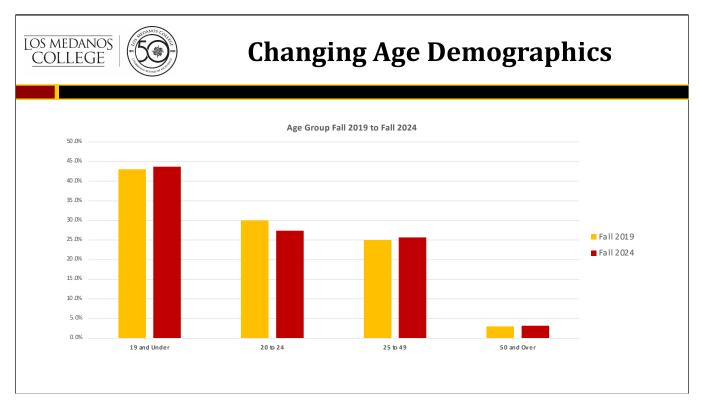
So, overall, we grew last year, and we're growing this year. So, how did that growth play out across different races and ethnicities? As you can see here, we improved with Latine, white, Black and African American and Asian and Filipino students. We've dipped with students who identify as indigenous, multi-racial and who chose not to disclose. Our number of Pacific Islander students is relatively the same.



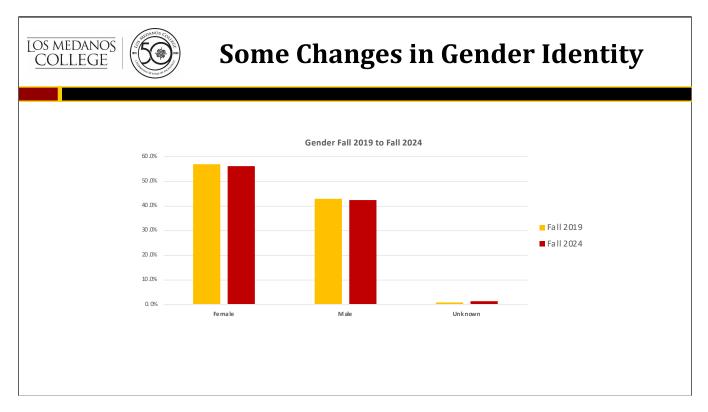
When we look across fall terms since 2019, we are up 522 FTES since our 2022 low. We are still down 363 from our 2019 high, but we're closing in on that gap.



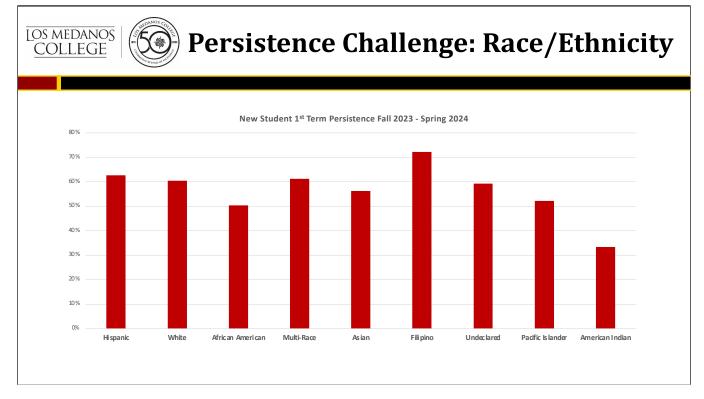
Since 2019, Our Asian and Latine proportion of our population has increased, while White and African American proportion of population has decreased. This might appear to be a small change, just a couple % points for each, but the changes are not insignificant or random. These data continue to reveal where we should focus our attention.



Since 2019, we have become younger AND older (I keep trying for that outcome personally...). And we have had a significant decrease in students 20-24.



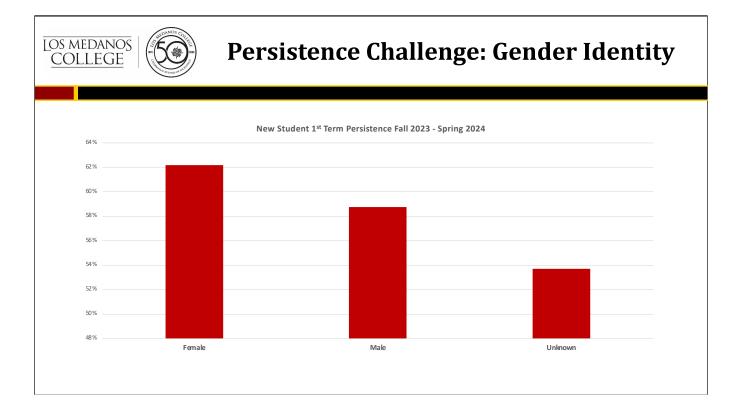
In terms of the gender of our students, we've remained stable with students who identify as male and female, and our students continue to be disproportionately femaleidentifying. Over the last 5 years, more students have selected a non-binary gender identity.



One way to improve enrollment is marketing and recruitment efforts. BUT another way we improve enrollments is through improving persistence! Persistence is when students successfully complete one semester and then return for the next semester.

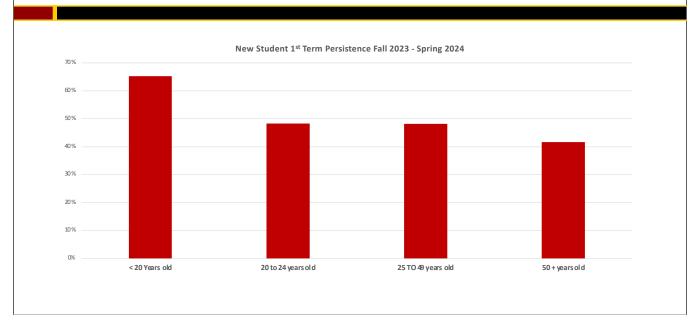
Let's look at persistence for new students from Fall 2023 to Spring 2024. How did we do with persistence looking at race, gender and age?

After looking at that information, we can likely agree that we need to up our focus on persistence, and we need have different strategies for some of our student populations (that's the definition of equity, right?). Our Student Equity and Achievement Plan details how we can focus on improving the college to support 20 to 24 year olds, men, and African American and Black students, and that we should make certain that we see the intersection of those identities. If we plan something new, let's consider, how will this effort support Black men and other men of color in their early 20s?





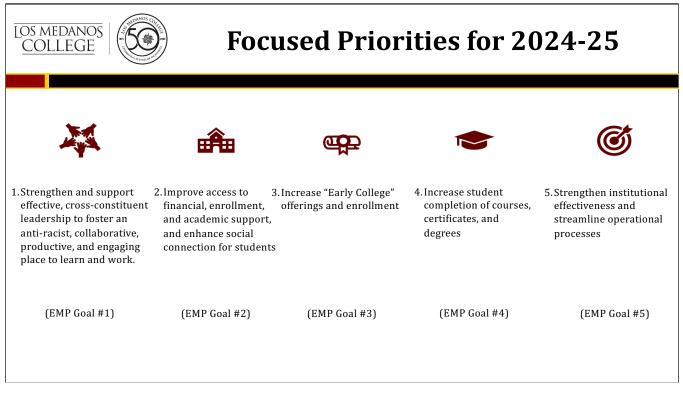
Persistence Challenge: Age



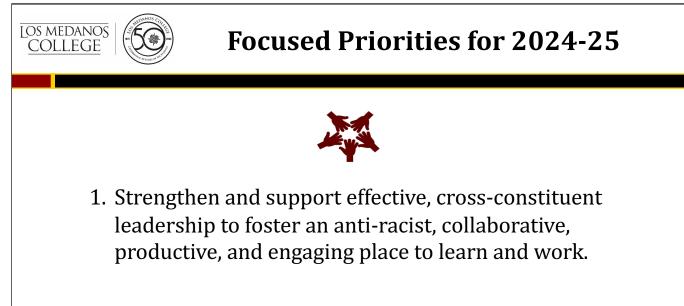


Los Medanos College provides our community with equitable access to educational opportunities and support services that empower students to achieve their academic and career goals in a diverse and inclusive learning environment.

Increasing equitable, proactive enrollment, and inclusive academic achievement – are highlighted through the 2020-2025 Educational Plan and the 2022-2025 Student Equity and Achievement Plan. They are also foregrounded in our Strategic Enrollment Planning and our LMC Pathways efforts. And as you know, those two outcomes are the core of our mission.



Our planning calendar had us set up to develop a new Educational Plan this year, but we're going to do that work starting next fall in order to align our planning cycle with the District Office. This year, we will work to close out the 2020-2025 EMP, focusing on 5 key priorities borne out of that Plan.



(EMP Goal #1)

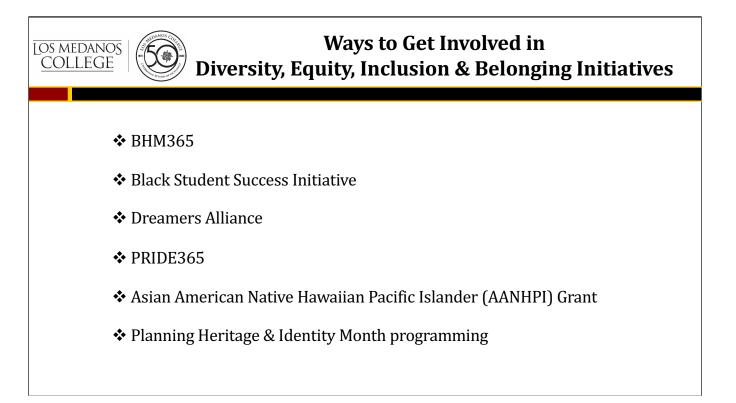
Our first priority is the environment in which we work, in order that we are our best selves in the best college we can create for our students. This year, we will deepen our commitment to anti-racist learning and the dismantling of barriers and constraints that become engrained in policies, procedures, and habits. There are plans in place for meaningful learning about ourselves, one another, and the ways in which we can create a more equitable and inclusive environment by educating and empowering ourselves to act against racism in all its forms.



Yesterday, for example, LMC kicked off the first segment of a Long Talk about the Uncomfortable Truth. This activation initiative grew out of a Faculty Nexus group project. Let's thanks Anthony Blakely, Katie Berryhill, and Max Trujillo for bringing this initiative to LMC, and for making the opportunity welcoming, vulnerable, and hopeful. If you missed the first opportunity because of schedule conflicts, please reach out to Tony, Katie, and Max, who can help you attend a make-up session. And there are two follow up sessions where the work will go further.



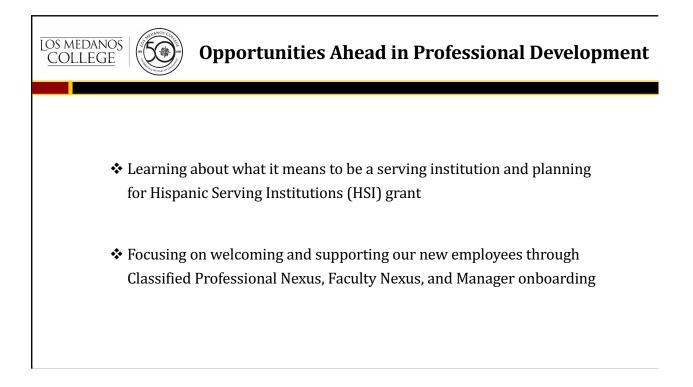
We're looking forward as well to a district-wide opportunity. 4CD is hosting 6 opportunities to participate in Harmonizing Perspectives: Music, Diversity, and Social Change with Dr. Carmen McNeil from DVC. This 3-hour workshop is open to all 4CD employees and includes a gourmet lunch/dinner catered by local chefs showcasing diverse local cuisines and includes physical/tactile, visual, social, auditory, and verbal activities. I hope you can make one of the two sessions offered here at LMC.



This summer LMC sent a delegation to the NCORE conference, including 5 students. People came back with ideas for programming, speakers, curriculum development, promoting student leadership, and ways to include the arts in our campus community...and how to include the Aloha Spirit in our way of being!

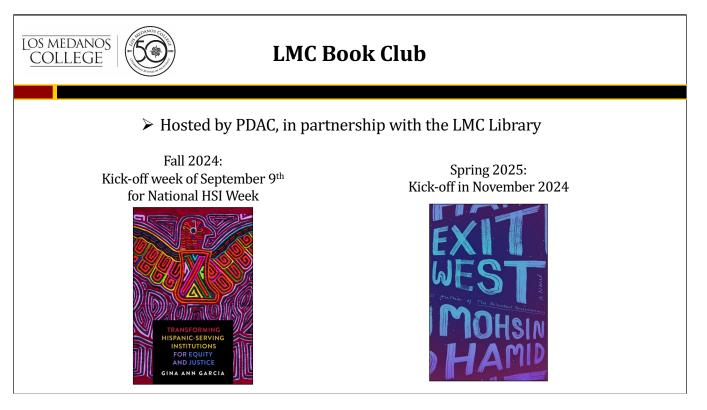
In addition, to these there are many ways to get involved in diversity, equity, inclusion, and belonging:

- BHM365 -- Black History Month 365 days a year
- Black Student Success Initiative deepening our focus on the goals of our Equity Plan
- Dreamers Alliance
- PRIDE365
- Asian American Native Hawaiian Pacific Islander (AANHPI)
 Grant we are in the second year of implementation.
 Partnering with APIDA.
- Planning Heritage & Identity Month programming



Like our students, we all benefit from good onboarding, support in navigating the college, mentorship, and opportunities to collaborate for making the best of our time at LMC. Opportunities for professional growth are critical to our personal and college success. We're continuing the Faculty and Classified Nexus programs, Pedagogy Innovation Project work, and tons of discipline-specific learning opportunities.

Additionally, we're developing a Nexus program for new managers, as well as cool opportunities for seasoned managers and supervisors to support smoother processes, opportunities for leadership engagement, and increased job enjoyment.



Things to look forward to this year for Professional Development:

- Learning about what it means to be a *serving* institution and planning for Hispanic Serving Institutions grant
- Focus on welcoming and supporting our new employees through Classified Professional Nexus and Faculty Nexus
- And the fabulous Book Club continues this Fall 2024 ... email with details coming



This fall, we will continue our efforts to maximize engagement in our committee work and governance. Our task group from last year provided their report and recommendations to the Shared Governance Committee, and several of their ideas were approved to initiate at the beginning of this term. Several other of their big ideas need to be shared widely as we continue to design our approach to simplify our committee structure, bring more voices to the discussions, and ensure that we uphold the value that people who have a stake in the outcome, should play a role in the process. We will be opening this work up again this fall, so if you are interested, please connect with your constituent group leaders to let them know you'd like to help. You'll learn more about this at the Shared Governance Council next week.

Los Medanos College is re-emerging as a community of engagement. How you experience your work, your working environment, our procedures, and practices, all impact your sense of engagement. We'd like to start this year off with a quick survey to check in with you, which I'll be sending out with more explanation via email.

We also will be gathering insights and data from students about their experiences at LMC. We will be administering the SENSE survey this fall and the CCSSE in the spring.

The SENSE survey asks students who are coming to LMC for the first time about their experiences as new students. The survey highlights some best practices, such as Faculty openly and overtly expressing their desire for their students to succeed and Faculty assigning work early, collecting it, and following up with students who do not complete the first assignments or miss class sessions early in the term.

The CCSSE survey engages students continuing at the colleges and focuses on best classroom engagement, such as Faculty challenging students academically to be their best learning selves and Faculty engaging in activities that require students to think critically about complex problems or contexts, as well as college inclusion strategies like providing academic support for students outside of the classroom provides support to cope with non-academic responsibilities and needs (financial aid, meeting basic needs, work, family, mental health, etc.)

We will be able to use this information to continue to remove barriers and address challenges for students, increase their sense of belonging and inclusion, and support their abilities to succeed in each semester and persist to the next. Which will help as we focus on our second priority:



Focused Priorities for 2024-25



2. Improve access to financial, enrollment, and academic support, and enhance social connection for students

(EMP Goal #2)

As we heard, the state budget allocation increased funding for Financial Aid administration, increased funding for LGBTQ+ student support, and continued funding for key programs that serve to create academic and social connections for students. Here at LMC, we will be moving further into efforts we know support students, going deeper on projects we initiated last year, and adding other activities to provide students with not only the support they need, but also making it simpler for them to learn about and access those supports.

Classified professionals, faculty and managers in Student services are taking the lead in finding ways to not only enroll students into their classes effectively, but also working to ensure that students have what they need outside the classroom to have meaningful and helpful connections and resources to have their best possible experience of the college. Our LMC Pathways work continues this year with improved ways of communicating with students—in person, online and via Target X, our new communications platform that supports recruitment, enrollment, and persistence.



Over the past three years, we've added back some old-school touch points. The use of calling campaigns with the Black Student Success Initiative, Student Success Center, EOPS, and Financial Aid, among others, has helped increase engagement and connection for students. The Student Success coaches are making an in person and online community for students that helps students feel comfortable asking for help because they're connected.



Focused Priorities for 2024-25



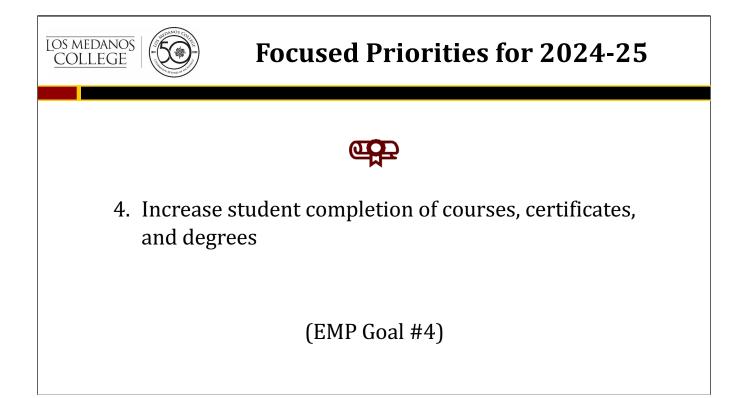
3. Increase "Early College" offerings and enrollment

(EMP Goal #3)

In our district, Los Medanos has been a leader in working with our 9 high school partners to offer early opportunities for students to access higher learning before they even graduate from high school. Thanks to Kelly Green, Nicole Almassey, Dave Belman, articulation counselor Nila Adina and the academic deans, we have improved our offerings for dual enrollment. Thanks also to the faculty who teach these courses and to the department chairs who mentor them and help staff the sections.



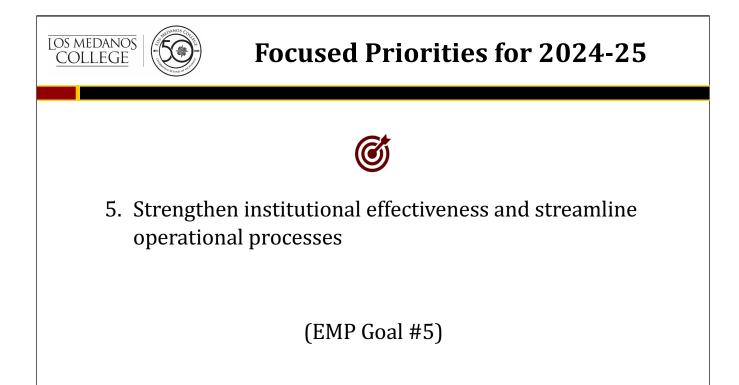
Over the next three years, we will deepen our partnership with Unified School Districts to enhance dual enrollment, including middle school outreach to help young people across East County to see themselves as LMC bound and college capable. We will be developing degree pathways in addition to the Early Childhood Education degree we offer at Pittsburg High School, to help students save time, money, and resources as they jump start their college or professional careers. This early outreach is particularly powerful for students of color, and even more important for young men of color, and programs like My Brothers' Keeper and Brothers of Excellence, learning communities like Umoja, Honors, and Puente, and student clubs like Firme, and the whole of Student Life and leadership help those incoming students see themselves and their success in LMC.



Commencement was awesome this year, and we know it will be again in May. We also know how difficult it is for students to get there. We often talk about momentum points, those hurdles that students get over on their way to the finish line—successful enrollment, getting oriented, succeeding in the first term, reenrolling in the second, and so on. We lose students at each point along their trajectory. We have research that identifies best practices to stop the loss. Consistently those studies tell us the same things repeatedly: engaged students persist. Students who know people on campus who help, persist. Students who struggle and rebound, complete.



All of us matter in this. Classroom faculty are the center of this work. Keep working to know your students, keep making space for them to be who they are, keep creating academically rewarding classes. Build the world you think will serve each student. And the rest of us? We matter here, too. Grounds and custodial—an inviting, safe campus helps students graduate. Front line staff—each interaction is a tipping point; tip the student in front of you toward completion. IT, keep the tech top notch. And more than that, let's all be that one person who helps someone over a hurdle or cheers them from the sideline.



Students aren't the only people who experience hurdles at LMC. Our fifth priority focuses thinking critically about how effective we are as a college—and pushes us to find the hurdles and remove them.

Being an effective institution means meeting and exceeding the standards for excellent colleges. After a collaborative writing process, our accreditation mid-term report was reviewed and approved by all our constituent bodies and has been forwarded to the District Governing Board for approval at their next meeting.

And now we jump into the next phase of our accreditation cycle that kicks-off on September 9^{th} from 2 – 5 pm with an all-college training here in the Student Union with leaders from our accrediting body, ACCJC. We will learn more about the new 2024 accreditation standards and explore how they can help us be the best version of ourselves as we serve our students. Everyone is welcome and encouraged to attend.



I'm excited about the new 2024 standards, because they are designed to connect our practices and policies more directly and transparently to our student learning and achievement outcomes. This helps ensure that how we operate and function as a college is directly in support of our college mission. Over this next academic year, our Academic, Classified, and Student Senate Presidents along with our Accreditation Liaison Officer will jointly host learning opportunities about this effort.

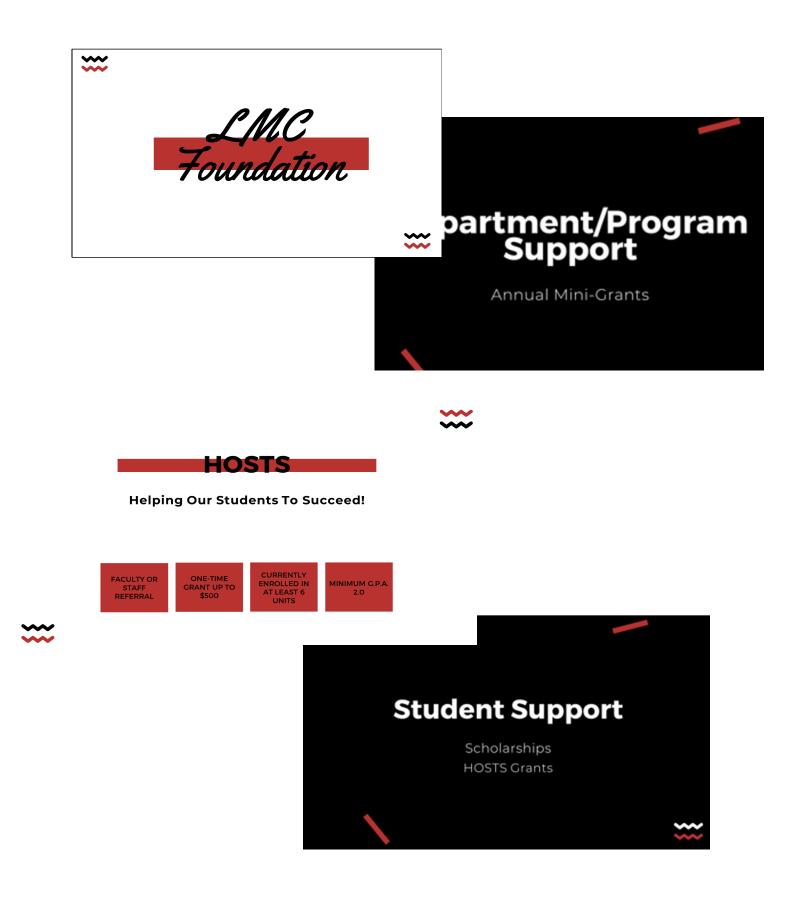
We look forward to you joining us on September 9th, embracing your individual roles as accreditation experts, and proudly wearing our new "Ask Me About Accreditation" buttons as we prepare our next Institutional Self-Evaluation Report for December 2026 submission.

Alongside and informed by our accreditation self-study, we will be gearing up for drafting a new Educational Strategic Plan that will help us map the direction we want to take to become the best college we envision six years from now.



We will also work to increase our revenue to serve students more effectively. We will develop understanding of the Student-Centered Funding Formula model to secure resources to enhance student access, success, and equity in recruitment, support, retention, and completion. We will strengthen enrollment management efforts and strategic scheduling. And we will pursue relevant grant and eternal funding opportunities, such as a Hispanic Serving Institution grant to improve student achievement.

And in more finite ways, we are working to assess and plan for changes to how we do work. It's less exciting in an Opening Day presentation, but we have a number of cumbersome processes that slow us down and frustrate our efforts to serve students and colleagues. We will be isolating those and fixing them, removing hurdles that impact us as employees as well as our students. Our Guided Pathways approach requires that we simplify the path for students; our paths need to be simple, too.





\$50 once \$50 a month \$50 times 100 \$50 times 1,000









