Unit Code	Title	Description	Rationale	Activity	Status Reason	Improvement
ART	Stipend increase for Gallery Director		The director's responsibilities have increased with the expansion of gallery events, exhibitions and promotions. The stipend raise helps covers 10 months of planning and execution. The gallery begins exhibitions in August and completes its last show of the school year in May—10 months on average. Additional compensation is paramount for the director to appropriately research entrepreneurial funding for the LMC gallery in the form of national/international juried exhibitions.	outreach to local high schools, community groups, bay area colleges, emerging and mid career artists of renown. Among many benefits to the college include enhanced profile and reputation, cross discipline partnerships, and educational opportunities in the form of artist talks, symposiums and workshops free to all students at Los Medanos college and surrounding community. Research entrepreneurial funding and implementation within college system.	Stipend Increased. Goals listed in activities section are being met and reoccur yearly.	Students across the Los Medanos College campus have continued exposure to community art and established artists. Monthly art receptions engage the campus life and public with conversations about art and process in a social setting. Artist talks are promoted and designed to encourage visitors to interact with professionals in the field. This exposure has proved especially successful with the art history and studio classes. Student workers typically hold the job for 3 semesters, becoming trusted employees as they learn important skill sets like gallery maintenance, physical organization of office and work area, hanging artwork and signage, arranging lighting, and good communication skills with the public, coworkers and director.
AUTO	Complete NATEF certification	NATEF is a nationally recognized organization that certifies automotive programs.	Adding NATEF to the automotive program will open up additional opportunities for student employment and further their automotive training. The program will benefit from increased support from automotive manufactures through equipment, material and educational resources.	year we will need to complete the application and schedule both and advisory and NATEF review of the shop.	Several delays in shop clean up and Natef review requirements have not been completed. Several high value projects (NC3, Subaru U, etc.) Have pulled resources and time intended for Natef Completion.	

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Code						
BUSOF	Business Services Webpage	Develop a Business Services webpage to provide general information about our department, commonly requested forms, and links to pertinent resources.	There is an increasing demand and need for relevant information to be centrally located and available via the college's main website. Currently, information defining business processes are scattered throughout various shared drives or are only available in printed materials. A Business Services webpage would provide an additional method for policies and procedures to be communicated to a broad audience and would heighten the collective awareness of the function of Business Services. This will help increase the effectiveness of the institution by providing easy access to Business Services related procedures and guidelines.	In collaboration with the college Marketing Department, a webpage will be developed that will include a department directory, details of the functions of the department, commonly requested electronic forms, and links to pertinent resources. By December 2013, an outline of the webpage structure will be developed. By December 2014, the webpage will be constructed. A staff member will be assigned the responsibility for maintaining the webpage.		
COMSC	Develop pathways for high demand, core courses	Complete articulation agreements with feeder high schools.	Support State-wide pathways efforts as demonstrated in 4CD participation in DGI grant. Completion of core courses while still in high school will improve completion and transfer rates when students come to LMC.	1. Articulate AP Computer Science, Intro to Programming in Java, and Intro to Computers with Antioch HS. 2. Articulate Intro to Computers with Deer Valley HS. 3. Articulate AP Computer Science and Intro to Computers with one, two or all three of the Liberty Union high schools. 4. Articulate AP Computer Science with Pittsburg HS.	Activity #1 completed. No response from Deer Valley on #2. After initial enthusiasm from LUHSD, no response, need to re-engage.	
COMSC	Research and develop a Cybersecurity program	Working with CyberWatch West and the ICT Sector Navigator, develop the curriculum for a cybersecurity certificate and/or degree an initial step to becoming a potential Cybersecurity Center.	Through the NSF funded CyberWatch West and the State funded Doing What Matters, cybersecurity has been identified as an area of high job demand and accordingly a need for certifications and degrees in cybersecurity. Students that complete a degree in cybersecurity that is nationally recognized by the Dept. of Homeland Security and the NSA will be in demand.	Become a CyberWatch West member. Using the mentor services of CyberWatch West, revise course outlines of record to align with cybersecurity knowledge units. Work with the Office of College Advancement on possible HSI grant.	The college did not receive the HSI grant. The effort will now be refocused on utilizing the Strong Workforce program.	

Unit	Title	Description	Rationale	Activity	Status Reason	Improvement
Code						
COUNS	LMC School identified professional attire and promotional outreach supplies	To purchase professional shirts and/or sweaters that have LMC logo for counseling and students services professional staff. To purchase promotional outreach supplies to promote LMC at events where student services professional staff are tabling.	3sp funding does not support the purchase of attire or outreach supplies. To further promote LMC additional attire and give aways to potential students would help support knowledge of 3sp activities and requirements for students. Additionally, having school identified professional attire would promote campus pride and community.		Funds declined by RAP during 2015-2016 year.	
COUNS	Revising counseling partnership deliverables	Revising the counseling partnership presentation, student follow up appointments, and collaboration with instructional faculty. A retreat will be held in summer 2016.	Ongoing evaluation of counseling partnership to meet both counseling and instructional faculty objectives	New counseling hires to be identified for spring 2016	The counseling partnership program is currently being revised with the addition of SSSP funding, faculty, and outreach coordination efforts. The counseling department is collborating with faculty and SSSP to develop new and innovative presentation, handouts, and resources materials to meet the needs of both faculty and students.	
CWORKS	Develop Employment and Human Services Partnership	Arrange quarterly meetings with CalWORKs county partners to strengthen relationship.	To insure lines of communication stay open and create better understanding with county partners to support student success.	Quarterly county meetings Collaborative newsletter development		

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Code						
ENGL	linked courses/context	programs such as PTEC and ETEC and other	We have had successful collaborations in the past and want to show our openness to work with other departments. The "American Experience" Learning community which links English 100 and Political Science 10 is also an example of cross disciplinary collaborations. Also we offered a vocabulary class-English 82 targeted for Welding students.	Reach out to interested faculty in the English department, faculty in CTE programs and other departments across the campus to gauge the interest.		
EOPS	CARE Support Group	To provide a safe and comfortable environment for students to share fears, challenges, goals and dreams	• One of the strengths of the CARE program at LMC is its commitment to help each student discover and express his/her own unique voice—especially on matters of personal conviction. The purpose of the CARE workshops is to promote student development through relevant topics that promote self-awareness, self-esteem, confidence and resourcefulness. During the last year we experienced an overall increase in CARE Support Group attendance including participation of our student fathers. The group meetings provided a safe place in which to share personal life challenges. Many students returned for future meetings and became more willing share with other students, another indication that they feel safe and have positive feelings about the group. Additionally, we observed that our CARE students can further benefit from access to more resources dealing with domestic violence, mental health and homelessness. The majority of the CARE student participants in the groups were dealing with one or more of these issues.	• Increase Support Group meetings to offer more opportunity for safe space • Continue two-workshop requirement • Facilitate workshops to offer community services dealing with basic needs including food, clothing, shelter, safety	The issue of staff-student boundaries required the discontinuation of this activity.	

Unit Code	Title	Description	Rationale	Activity	Status Reason	Improvement
ETEC	Improve ETECs abality to teach automated controls	The ETEC program needs to be able teach modern state of the art technology for automated manufacturing.	Most automated manufacturing plants use Programmable Logic Controllers and Variable Frequency Drives working together for position control, speed control and system synchronization to drive modern automated systems. The ETEC students need to develop these skills while in school.	_	This was supposed to be a new objective but the system would not let me add a new objective.	
LIB	Library Outreach	Continue ongoing efforts to publicize and encourage a wider use of library resources and services by students, faculty, administration and staff.	The Library participates in a variety of activities to increase awareness of library resources and services by students, faculty, administration and staff. Students surveys have indicated that not all students are aware of the full range of library offerings available to them.	faculty orientation packets. Presentation and passports for all new tenure track faculty hires. Announcements of new and ongoing services publicized in the Student Services e-Newsletter	Library outreach efforts continue to evolve and now include a greater reach in Brentwood. All noted activities are ongoing. A new library newsletter (Shhhh!) was launched in December 2016.	
MESA	High School Outreach	Create a STEM outreach activity targeted at two feeder high schools	This outreach effort will result in collaboration and increased enrollment from our local high schools especially among our most underserved students.	Create an Interactive Walk on Water event at LMC		

Unit	Title	Description	Rationale	Activity	Status Reason	Improvement
Code						
MUSIC	Annual High School Choral Festival	Start LMC Annual Choral Festival targeted at recruiting from area high school students and students in the vicinity, using prominent Bay Area and National Acts as attractors	Attract potential students to the LMC music choral area by providing well organized music festivals as attractors.	Hold Annual High School Choral Festival at Recital Hall attracting potential students in the vicinity.	Ongoing	
MUSIC	To Seek Partnership with Local Colleges in the Studio Music Production Area	To seek a win-win partnership with local colleges which may have similar or complementing programs that support the music technology area for the students.	Seeking a win-win partnership with local colleges will strengthen community engagement and partnerships. Students will have new avenues to pursue their goals in the music technology area.	come to the college to propose a presentation	Professor has met with local high schools students and teacher to discuss articulation of certain music courses, such as the Studio Music Production I. We are still in discussion as to whether an articulation will make sense for the student, the course, the college and the professors.	
MUSIC	Concert Series	Funding for Concert Series for the entire music program.	The entire Choral department celebrated their "20th Year Anniversary" during the spring semeseter of 2014. The Choral department was also honored by East County's NAACP with the Music Excellence Award. We would like to continue to conduct the annual university /college tours to recruit students from the entire Bar Area.	Concert Tours and Travel arrangements 2.  Performances. 3. Recruitment.		

Unit	Title	Description	Rationale	Activity	Status Reason	Improvement
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OUTRCH	Alternative	The Assessment Center	High school students are currently assessed at the	The "college" assessment center experience	The objective was completed ahead	
	assessment	working with local high	local high schools, usually in a classroom, library	will be taken to the high schools, providing a	of time. We piloted an alternative	
	venues for high	schools will examine	or open computer lab. Students taking the	similar testing environment for high school	venue by bringing high school	
	school students	alternative methods of	placement test in their familiar environment may	students. High schools students will be	students to the college to be	
		placement (multiple	not understand he importance of the placement	brought to LMC's Assessment Center for	assessed. The Assessment Center	
		measures assessment)	test and the relationship to the college course	testing, 3SP information sessions and campus	Coordinator also provided an	
		and administering	sequence. The project will create a more	tours. Create PowerPoint presentation that	alternative method of assessment by	
		assessment tests to	conducive environment for high school students	will be presented to students at the high	placing students in math courses by	
		high school students. It	testing experience.	schools Provide testing materials to high	transcript review and providing math	
		is expected that more		school staff and students before test dates	placement test to a limited number	
		students will opt for			of students that could not be placed	
		alternative methods of			by transcript review. Alternative	
		placement and those			methods will continue to evolved as	
		taking placement test			new placement alternative are	
		will be more aware of			adopted by the math and English	
		testing consequences.			departments.	
OUTRCH	LMC Transition	Create a Transitional	The data shows that a range of 23% - 36% (73 -	A Transition Program at Antioch requires the	The objective was piloted in fall 2016	
	Program at	Program at Antioch	121 students) of Antioch High graduating students	following activities: An MOU between LMC	and fully completed for spring 2017.	
	Antioch High	High School (high	enroll at LMC. Antioch serves a large percentage	and Antioch District outlining the deliverables	All of the activities were completed	
	School	school to college).	of first-generation and low-income students and	A dedicated staff member at Antioch to work	and most of the objective were done.	
			many of these students do not attend other	with LMC Work with Dean and identify a	The Antioch High Transition program	
			colleges. Los Medanos should be the destination	professor and GE class that will be taught	was folded in with the other Antioch	
			of half of the Anticoch's students. A transition	Antioch Work with counseling and identify two	District schools LMC counseling	
			program at Antioch High can easily raise the	counselors that will teach counseling 30 and 32	classes. The partnership was	
			number of graduates attending LMC by 50 to 75	at Antioch	extended to include the CTE Dean	
			percent.		and her staff. Antioch had two	
					counseling 32 classes in fall 2016	
					during school and after school.	
					There are 4 counseling classes being	
					taught at Antioch High in the spring	
					2017 semester. Five other classes	
					are being taught at two other	
					Antioch District schools in spring	
					2017.	

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OUTRCH	Veteran Student Outreach	Create a targeted Veteran Outreach Team to provide admission and enrollment information to service area veterans. Establish formal relationships with key Veteran Affairs staff (Maurice Delmar, Nathan Johnson) and Veterans Centers in	The Student Outreach unit has not been engaged in veteran student recruitment efforts. Much of the veterans outreach efforts has been done by the VA Rep in the Admission Office. By connecting with local Veteran Affairs staff, the outreach team will identify key events that promote education options to vets. As the college and Student Services establish a Vet Center on campus, the outreach team has to be ready to promote the added service to prospective student veterans. The outreach team will be able to provide support to the work the college VA Rep has done for veterans. The VA Rep can provide the initial	Participate in local and county wide veteran career benefits and education fairs. Establish regular office hours for Outreach staff at Concord Vet Center. Utilize Veteran student ambassadors for student outreach efforts. Participate in veteran benefits training.		
PUENTE	Increase University of Riverside Puente Leadership	Increase the number of Puente students to participate in the University of Riverside Puente Leadership Conference.	training to outreach staff of the requirements and benefits for veteran applicants.  The importance of 'leadership' is an essential topic within the Puente Learning Community. Annually, UCR sponsors a week long free leadership program for Puente students within the State of California. Typically only 60 Puente students statewide are chosen; we aim to send one LMC Puente student to represent LMC and return with great ideas to expand Puente from a student's perspective.	Starting in Spring 2014, we have already emailed the required application to ensure that the 2013-2014 cohort applies for this grand opportunity. As the Puente Counselor I will continue to encourage students to apply and submit the required application by the deadline.		

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Code						
TRAVL	Increase	Increase networking	By increasing collaboration and communication	1. Maintain and update student/alumni		This objective continues to be a focus of the
	networking and	and communications	among these various communities, our students	database 2. Utilize Facebook page to publicize		program. Several actions have been taken that
	communication	among travel students,	and graduates will be more engaged and better	upcoming industry events, share industry		contribute to a stronger community consisting of
	amoung	grads, and industry	prepared to enter the travel industry. Increased	information, and publicize any new courses (as		students, grads, and professionals from the travel
	students,	professionals to	visibility will also add credibility to the LMC travel	applicable) 3. Continue memberships in		industry: 1. March, 2016: Debbie Wilson was
	alumni, and	promote engagement	program and promote growth beyond the local	professional travel organizations such as The		asked to become a member of The Travel Institute
	industry	and success as well as	area. Maintaining contact with graduates will help	Travel Institute and ASTA. 4. Attend annual		Board of Trustees, and she accepted. She has
	professionals	increased visibility and	us connect students with alums, mentors,	Home-Based Travel Agent Forum in June 2015.		attended quarterly conference calls and will be
		credibility for the LMC	prospective employers, and will also help identify	Meet with student attendees and network with		attending an in-person meeting that coincides
		travel program.	guest participants for our courses.	industry professionals and travel suppliers. 5.		with the annual Home Based Travel Agent Forum
				Communicate with potential employers from		in Las Vegas, to be held late March, 2017. 2.
				across the state and attempt to match up		Debbie Wilson and Chris McGill have attended
				students/ grads with employment		annual meetings of the Home Based Travel Agent
				opportunities. 6. Publicize travel-related		Forum in Las Vegas for the past several years.
				scholarships and assist students to obtain		Typically, 12-20 students and graduates from the
				these scholarships for attending professional		LMC Travel Program also attend on their own, and
				events and advance their professional		the group informally meets throughout the show,
				development.		which develops relationships, networking, and
						collaboration. 3. 4/22/2016 Jamie Biesiada of
						Travel Weekly interviewed Debbie Wilson; the
						topic was growth in number of travel students.
						For that interview, Debbie put together numbers
						for the past three years number of inquiries
						received online about the Travel Program, and
						number of attendees at the online orientations
						for the last 3 years. The number of inquiries has,
						in fact, increased over the last three years, as
						have the number of attendees at the online

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Code		,				
TUTCTR	Strengthen community partnerships and student access by hiring graduate writing consultants	Work with local colleges and universities to recruit, train and hire English grad students.	With a steady but limited budget to staff quality, trained writing consultants, both at the main campus and Brentwood, we have begun to hire English MA candidates, who benefit from our training, while students benefit from more available consultant hours. Furthermore, at \$17.84/hr., these graduate students cost the college much less than faculty consultants. Finally, mentoring and training these graduate students provides a knowledgeable pool of writing consultants and future instructors when these students graduate and are eligible to become LMC faculty.	*Reach out the local colleges and universities to recruit English graduate students *Interview and hire grad. students. *Mentor and train grad. students *Observe and evaluate grad. students. *Submit a RAP proposal in February 2016.		We were able to hire fewer writing consultants this past academic year due to budget constraints, but we were able to maintain 5 hours per week for 15 weeks in the fall because of another funding source. However, this was not ideal, as our graduate students are a cost-effective way to provide quality services, and we hope to increase funding, as well as opportunities for graduate students, in the future.
VONUR	·	In East Contra Costa County there are extreme health disparities. In addition, finding appropriate and available clinical sites for our nursing students is often problematic. The development of this center would address the health needs in our community while educating our nursing students and serving the at-risk populations.	The LVN students and RN students participated in Contra Costa County Stand Down on the Delta which provided many services for homeless veterans. During this event it was noted the large number of veterans and members of our community who are without healthcare and are in great need of it. As of 2013 21.9% of the people in Contra Costa County did not have health insurance coverage. This center would help to serve those in our community who are uninsured, under-insured and undocumented. While providing an excellent clinical learning environment for our students. CSU East Bay is interested in partnering with us in this venture as they have dearth of community health sites.		Due to lack of financial resources and funding available from the State, County and private industry we are not able to pursue the design for development of a Student Health Center. We may revisit this center after the new Student Union Center is built in 2020.	

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Code						
WFDEV	Internal and	Establish internal	LMC Strategic Direction 2., "Strengthen	Develop and implement a formal collaborative	Outreach 360 meets 2nd and 4th	
	External	partnerships within the	community engagement and partnerships."	structure with college units related to and	Tuesdays, 9:00 - 10:30am.	
	Collaboration	college (such as	encompasses all aspects of the workforce system;	supportive of the mission of LMC Workforce	Collaboration of all units involved in	
		between instructional	K-12, college/university, the Workforce	and Economic Development goals including	outreach. Co-lead by WED and	
		programs and student	Development Board, community-based	outreach, marketing, veterans, financial aid,	Outreach.	
		services; within	organizations and most importantly, the	counseling, career & transfer, employment,		
		instructional programs;	community.	etc. Host annual "Workforce & Economic		
		and among faculty,		Development Partners" event each fall		
		staff and managers)		semester to showcase activities of all college		
		and external workforce		programs and units designed to serve the		
		partnerships (such as		workforce and economic development needs		
		with K-12, universities,		of the East Contra Costa region. The event		
		workforce		would showcase partnerships in work-based		
		development boards,		learning such as job shadow, industry tours,		
		One-Stops, community-		classroom speakers, internships and		
		based organizations,		apprenticeships and could include high school		
		business and industry).		partners.		
		,,				